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Special Issue of Small Business Economics: An Entrepreneurship Journal

"Effectuation and entrepreneurship theory: How effectuation relates to other concepts, models, and theories within entrepreneurship"

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Effectuation is a new proposed theory of entrepreneurship that challenges the traditional understanding of entrepreneurial decision-making and behavior (Sarasvathy, 2001). During the last 15 years, a growing number of studies examine entrepreneurship from an effectuation lens and further develop a variety of ideas related to effectuation. Although effectuation has gained substantial interest in the literature (Arend, Sarooghi, & Burkemper, 2015) theorizing on effectuation is still in its infancy and fragmented. Despite its potential, there is still rather limited diffusion of effectuation into the wider literature. In this Special Issue, we seek to advance effectuation as a theory of entrepreneurship by examining how it relates to other concepts, models, and theories that also seek to understand and explain entrepreneurial action. Such an endeavor may help diffuse the insights from effectuation theory to other literatures, fertilize theorizing in other domains (Arend et al., 2015), and offer new insights back to effectuation. More generally, these efforts may help establish the unique contribution of effectuation to our understanding of entrepreneurial action. To accomplish these objectives, it is useful to construct connections with related and important literature streams related to management, entrepreneurship, and innovation.

Starting from existing work on effectuation, several literature streams can be identified. One explores different building blocks of effectuation, such as the different principles or the notion of expertise (Dew, Read, Sarasvathy, & Wiltbank, 2008, 2009; Dew & Sarasvathy, 2007; Dew, Sarasvathy, Read, & Wiltbank, 2009; Sarasvathy, Dew, Read, & Wiltbank, 2008). Another tests the borders of effectuation by using it to examine R&D project behavior (Brettel, Mauer, Engelen, & Küpper, 2012), business angel investing (Wiltbank, Read, Dew, & Sarasvathy, 2009), and product/market strategy decisions (Deligianni, Voudouris, & Lioukas, 2015), with some studies conceptualizing effectuation as a corporate strategic orientation (Werhahn, Mauer, Flatten, & Brettel, 2015). These studies demonstrate that the applicability of the effectuation concept is wide with promising routes also for further research.

Existing studies have begun to relate concepts from the entrepreneurship literature to establish conceptual antecedents and consequences of effectuation and causation. Issues such as the role of human capital and organizational environment (da Costa & Brettel, 2011; Johansson & McKelvie, 2012), experience of the entrepreneur (Alsos & Clausen, 2014; Harms & Schiele, 2012), entrepreneurial self-efficacy (Engel, Dimitrova, Khapova, & Elfring, 2014), and career motives (Gabrielsson & Politis, 2011) for the use of effectuation by entrepreneurs have been studied. Further, studies have tested relationships between effectuation and various outcomes such as exit strategies (DeTienne & Chandler, 2010), export/internationalization (Harms & Schiele, 2012; Kalinic, Sarasvathy, & Forza, 2014), R&D project performance (Brettel et al., 2012), new venture performance (Deligianni et al., 2015), creativity in new product development processes (Blauth, Mauer, & Brettel, 2014), and conflict in entrepreneur-investor relationships (Appelhoff, Mauer, Collewaert, & Brettel, 2015). Finally, the
potential overlaps and complementarity of effectuation and other emerging concepts as opportunity creation and bricolage (Fisher, 2012; Welter, Mauer, & Wuebker, 2015). Although these studies suggest a variety of interesting mechanisms, critical reviews have called for more solid theoretical grounding for effectuation as well as a better integration with other concepts, models and theories (Arend et al., 2015).

The aim of this Special Issue of Small Business Economics is to embrace this development, encouraging the discussion of effectuation in relation to key topics and theoretical concepts in the field of entrepreneurship. We anticipate that the special issue will follow a trend of integrating effectuation into the wider entrepreneurship literature, responding to calls for advancing entrepreneurship theory and the development of entrepreneurship as a distinct field of research (Davidsson, Low, & Wright, 2001; Shane & Venkataraman, 2000; Shepherd, 2015). On the other side, we expect that special issue submissions will also respond to calls for testing and critically examining effectuation as theory (Arend et al., 2015; Perry, Chandler, & Markova, 2012). Hence, we seek papers that integrate effectuation theory with other theoretical concepts, models, and theories related to entrepreneurship, with the aim of contributing to the understanding of effectuation as well as to the broader field of entrepreneurship. Convergent and divergent approaches are welcomed, i.e. effectuation can contrast or fertilize other perspectives. To provide some specifics, topics of interest include, but are not limited to the following:

**Antecedents**
- What are antecedents to effectuation, and how does context matter?
- How do different types and sources of learning relate to effectuation and causation?
- What is the role of goal setting, planning, and negotiations in effectuation and causation?
- How is effectuation and causation related to characteristics of entrepreneurial opportunities or business ideas, and to opportunity development processes?
- How do effectuation and causation materialize in levels beyond the individual, such as entrepreneurial teams or at the organizational level?

**Consequences**
- What are relevant dependent variables for effectuation, and how do the causal mechanisms between effectuation and the dependent variables work?
- How do effectuation and causation relate to innovation?
- How is effectuation and causation by the entrepreneur related to subsequent organizational processes such as resource acquisition, financing, resource configuration, internationalization, and the choice of product/market strategies?
- What role does effectuation and causation play in corporate entrepreneurship?

**Related Literatures & Ideas**
- What are the relationships between entrepreneurial concepts (such as start-up activities, venture gestation, pivoting, business models, venture performance, failure, etc.) with effectuation?
- How does theory of effectuation relate to broader theoretical frameworks such as evolutionary theory, resource dependency theory, resource-based view, institutional theory, etc.?
- What is the relationship between effectuation, bricolage, and improvisation?
- How can effectual and causal behavior be influenced or shaped by institutional pressures, and how is effectuation linked to the formation and change of institutions?

This is an open call and we welcome articles for consideration from members of the global research community with interest in the above mentioned issues. This special issue of Small Business Economics
is offered in conjunction with the 4th Effectuation Conference that is to be held in Bodø, Norway June 5-7 2016.

**Guidelines for authors**

- Submissions to this special issue should be sent electronically to SI-effectuationSBE@nord.no
- Papers should be 5000-8000 words in length, including references.
- All papers should be fully referenced and follow the publisher's submission policies for style and format. Appropriate permissions should be obtained, where relevant. Journal guidelines are found at: http://www.springer.com/new+%26+forthcoming+titles+%28default%29/journal/11187.
- Submitted papers should not currently be in print or submitted for consideration to another journal.
- All papers will undergo double blind review as per standard review process followed by *Small Business Economics: An Entrepreneurship Journal*.
- Submission deadline: **December 1 2016**
- For additional information, please contact gry.a.alsos@nord.no.

*Small Business Economics: An Entrepreneurship Journal* publishes rigorous research on entrepreneurship, self-employment, family firms, small and medium-sized firms, and new venture creation. The journal has a broad scope, including entrepreneurs' characteristics, occupational choice, new ventures and innovation, firms' life courses and performance; as well as the role played by institutions and public policies within local, regional, national, and international contexts. Articles published in *Small Business Economics* typically emphasize the economic and societal relevance of research findings. As a leading entrepreneurship journal, *Small Business Economics* publishes both theoretical and empirical papers, while encouraging interdisciplinary and cross-disciplinary research from a broad spectrum of disciplines and related fields.

**References**


