# TABLE OF CONTENTS

List of Contributors vii

Preface
ALBERTO AMARAL AND PETER MAASSEN xi

Introduction
V. LYNN MEEK 1

Shifts in Governance Arrangements: An Interpretation of the Introduction of New Management Structures in Higher Education
PETER MAASSEN 31

New Public Management and Finnish Public Sector Organisations: The Case of Universities
ARI SALMINEN 55

Departmental Leadership in Norwegian Universities – In Between Two Models of Governance?
INGVILD MARHEIM LARSEN 71

Who’s Afraid of Red, Yellow and Blue? The Colourful World of Management Reforms
HARRY DE BOER 89

In Search of a New Profession: Transformation of Academic Management in Austrian Universities
HANS PECHAR 109

The Rise of Academic Managerialism in Portugal
ALBERTO AMARAL, ANTÓNIO MAGALHÃES AND RUI SANTIAGO 131

Managerialism in UK Universities: Unstable Hybridity and the Complications of Implementation
OLIVER FULTON 155
<table>
<thead>
<tr>
<th>Title</th>
<th>Authors</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Governance and Management of Australian Higher Education: Enemies</td>
<td>V. LYNN MEEK</td>
<td>179</td>
</tr>
<tr>
<td>Within and Without</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contested Intellectual Property: The Role of the Institution</td>
<td>SHEILA SLAUGHTER AND GARY RHODES</td>
<td>203</td>
</tr>
<tr>
<td>in United States Higher Education</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Managerialism Within a Framework of Cooperative Governance?</td>
<td>NICO CLOETE AND TEMBILE KULATI</td>
<td>229</td>
</tr>
<tr>
<td>Institutional Evaluation, Management Practices and Capitalist</td>
<td>DENISE LEITE</td>
<td>253</td>
</tr>
<tr>
<td>Redesign of the University: A Case Study</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A Managerial Revolution?</td>
<td>ALBERTO AMARAL, OLIVER FULTON AND INGVILD M. LARSEN</td>
<td>275</td>
</tr>
</tbody>
</table>
Early Modern Natural Law Theories
Context and Strategies in the Early Enlightenment
Hochstrasser, T.; Schröder, P. (Eds.)
2003, XVIII, 342 p., Hardcover
ISBN: 978-1-4020-1569-4