Contents – Part I

Collaborative Networks

Power and Trust: Can They Be Connected in an Interorganizational Network? .......................................................... 3
   Walter C. Satyro, Jose B. Sacomano, Renato Telles,
   and Elizangela M. Menegassi de Lima

Relationships and Centrality in a Cluster of the Milk Production Network in the State of Parana/Brazil .................................................. 11
   Elizangela M. Menegassi Lima, Jorge G.A. Pona, Jose B. Sacomano,
   João Gilberto Mendes dos Reis, and Debora S. Lobo

Extended Administration: Public-Private Management .......................................................... 20
   Yacine Bouallouche, Catherine da Cunha, Raphael Chenouard,
   and Alain Bernard

Intelligent and Accessible Data Flow Architectures for Manufacturing System Optimization .......................................................... 27
   Roby Lynn, Aoyu Chen, Stephanie Locks, Chandra Nath,
   and Thomas Kurfess

Social Network Analysis on Grain Production in the Brazilian Scenario .................................................. 36
   Lúcio T. Costabile, Oduvaldo Vendrametto,
   Geraldo Cardoso de Oliveira Neto, Mario Mollo Neto,
   and Marcelo K. Shibuya

Innovation and Differentiation Strategies Integrating the Business Strategies and Production in Companies Networks .................................................. 45
   Francisco José Santos Milreu, Pedro Luiz de Oliveira Costa Neto,
   Sergio Luiz Kyrillos, José Barrozo de Souza, and Marcelo Shibuya

Platform-Based Production Development: Towards Platform-Based Co-development and Co-evolution of Product and Production System .................................................. 53
   Jacob Bossen, Thomas Ditlev Brunoe, and Kjeld Nielsen

Developing a Collaborative Framework for Mapping and Managing Key Drivers of Future Value Creation Based on Intangible Assets .................................................. 62
   Stephane Pagano and Gilles Neubert

Key Performance Indicators for Integrating Maintenance Management and Manufacturing Planning and Control .................................................. 70
   Harald Rodseth, Jan Ola Strandhagen, and Per Schjolberg
ERP Evaluation in Cloud Computing Environment .................................. 78
   Valdir Morales, Oduvaldo Vendrametto, Samuel Dereste dos Santos, 
   Vanessa Santos Lessa, and Edivaldo Antonio Sartor

Co-operative Production Planning: Dynamic Documents in Manufacturing . . 85
   Steinar Kristoffersen

Collaborative Supplying Networks: Reducing Materials Management Costs 
   in Healthcare ................................................................. 93
   Lorenzo Tiacci and Chiara Paltriccia

Collaborative Knowledge for Analysis Material Flow of a Complex Long 
   Stud Using Multiple Stoke Cold Heading .................................... 102
   Suthep Butdee and Uten Khanawapee

Globalization and Production Management

Leagility in a Triad with Multiple Decoupling Points .............................. 113
   Joakim Wikner, Jenny Bäckstrand, Fredrik Tiedemann, 
   and Eva Johansson

Information System as a Tool to Decrease the Economic Distortion in Trade 
   Metrology ................................................................. 121
   Bruno A. Rodrigues Filho, Mauricio E. Silva, Cláudio R. Fogazzi, 
   Marcelo B. Araújo, and Rodrigo F. Gonçalves

Consumer Attitudes Toward Cross-Cultural Products in Convenience 
   Stores: A Case Study of Japanese Food in Thailand ............................ 129
   Supimmas Thienhirun and Sulin Chung

Logistics Issues in the Brazilian Pig Industry: A Case-Study 
   of the Transport Micro-Environment ........................................ 136
   Sivanilza Teixeira Machado, Irenilza de Alencar Naas, 
   João Gilberto Mendes dos Reis, Rodrigo Couto Santos, 
   Fabiana Ribeiro Caldara, and Rodrigo Garófallo Garcia

Design of an Integrated Model for the Real-Time Disturbance Management 
   in Transportation Supply Networks ....................................... 144
   Günther Schuh, Volker Stich, Christian Hocken, and Michael Schenk

The Responsiveness of Food Retail Supply Chains: A Norwegian Case 
   Study ............................................................................. 152
   Heidi C. Dreyer, Natalia Swahn, Kasper Kiil, Jan Ola Strandhagen, 
   and Anita Romsdal

Application of Mass Customization in the Construction Industry ............ 161
   Kim Noergaard Jensen, Kjeld Nielsen, and Thomas Ditlev Brunoe
A Cybernetic Reference Model for Production Systems Using the Viable System Model

Volker Stich and Matthias Blum

Knowledge Based Production Management

Manufacturing Digitalization and Its Effects on Production Planning and Control Practices

Siavash H. Khajavi and Jan Holmström

Financial Measures and Their Relations to Decoupling Points and Decoupling Zones

Joakim Wikner

Knowledge and Quality for Continuous Improvement of Production Processes


A Logical Framework for Imprecise and Conflicting Knowledge Representation for Multi-agent Systems

Jair Minoro Abe, Nelio Fernando dos Reis, Cristina Corrêa de Oliveira, and Avelino Palma Pimenta Jr.

Production Planning in Intra-organizational Network – A Study Under the Point of View of Annotative Paraconsistent Logic

Fabio Papalardo, Fabio Romeu de Carvalho, Jose B. Sacomano, and Jayme Aranha Machado

Mass Customization: Industrial Production Management in Companies Network

Sergio Luiz Kyrillos, José Benedito Sacomano, Fábio Papalardo, Francisco José Santos Milreu, and José Barrozo de Souza

A Heuristic Approach for Integrated Nesting and Scheduling in Sheet Metal Processing

Tatsuhiko Sakaguchi, Hayato Ohtani, and Yoshiaki Shimizu

Identification of Drivers for Modular Production

Thomas Ditlev Brunoe, Jacob Bossen, and Kjeld Nielsen

Numeric Methodology for Determining the Volumetric Consumption of Hydrated Ethanol in Flex-Fuel Vehicles

Marcelo K. Shibuya, Irenilza de A. Näas, and Mario Mollo Neto
Evaluating the Implementation of a Fuzzy Logic System for Hybrid Vehicles as Alternative to Combustion Engine Buses in Big Cities .......................... 251

How to Capture Knowledge from Project Environment? ......................... 259
Nada Matta, Xinghang Dai, François Rauscher, Hassan Atifi, and Guillaume Ducellier

Reconfigurable Manufacturing on Multiple Levels: Literature Review and Research Directions ................................................................. 266
Ann-Louise Andersen, Thomas D. Brunoe, and Kjeld Nielsen

Investigating the Potential in Reconfigurable Manufacturing: A Case-Study from Danish Industry ................................................................. 274
Ann-Louise Andersen, Thomas D. Brunoe, and Kjeld Nielsen

Iterative Improvement of Process Planning Within Individual and Small Batch Production .................................................................................. 283
Christina Reuter, Timo Nuyken, Stephan Schmitz, and Stefan Dany

Profile of Building Information Modeling – BIM - Tools Maturity in Brazilian Civil Construction Scenery .............................................................. 291
Samuel Dereste dos Santos, Oduvaldo Vendrametto, Miguel León González, and Creusa Fernandes Correia

Potential of Building Information Modeling – BIM - Tools Inside Brazilian Civil Construction Scenery ................................................................. 299
Samuel Dereste dos Santos, Oduvaldo Vendrametto, Miguel León González, and Creusa Fernandes Correia

Cyber Physical Production Control: Transparency and High Resolution in Production Control .............................................................................. 308
Volker Stich, Niklas Hering, and Jan Meißner

Proposing a Standard Template for Construction Site Layout: A Case Study of a Norwegian Contractor ............................................................. 316
Børge Sjøbakk and Lars Skjelstad

Priority Modes of Transport for Soybeans from the Center-West Region in Brazil ................................................................................................. 324
Cristina Corrêa de Oliveira, Danilo Medeiros de Castro, Nélio Fernando dos Reis, João Gilberto Mendes dos Reis, and Jair Minoro Abe
Job Shop Scheduling with Alternative Machines Using a Genetic Algorithm
Incorporating Heuristic Rules - Effectiveness of Due-Date Related Information-
Parinya Kaweegitbundit and Toru Eguchi

Big Data Technology for Resilient Failure Management in Production Systems
Volker Stich, Felix Jordan, Martin Birkmeier, Kerem Oflazgil, Jan Reschke, and Anna Dieys

Selection of Molding Method for CFRP Automotive Body Parts - Resin Injection vs. Compression
Yuji Kageyama, Kenju Akai, Nariaki Nishino, and Kazuro Kageyama

Paraconsistent Artificial Neural Network Applied in Breast Cancer Diagnosis Support
Carlos Arruda Baltazar, Fábio Vieira do Amaral, Jair Minoro Abe, Alexandre Jacob Sandor Cadim, Caique Zaneti Kirilo, Fábio Luís Pereira, Hélio Côrrea de Araújo, Henry Costa Ungaro, Lauro Henrique de Castro Tomiatti, Luiz Carlos Machi Lozano, Renan dos Santos Tampellini, Renato Hildebrando Parreira, and Vanderson Celestino

Project Management, Engineering Management, and Quality Management
Start of Production in Low-Volume Manufacturing Industries: Disturbances and Solutions
Siavash Javadi and Jessica Bruch

Improving Service Quality in Public Transportation in Brazil: How Bus Companies are Simplifying Quality Management Systems and Strategic Planning to Increase Service Level?

A Study on the Effect of Dirt on an Inspection Surface on Defect Detection in Visual Inspection Utilizing Peripheral Vision
Ryosuke Nakajima, Yuta Asano, Takuya Hida, and Toshiyuki Matsumoto

The Main Problems in the Design and Management of MOOCs
Luis Naito Mendes Bezerra and Márcia Terra da Silva

Assessing the Relationship Between Commodity Chains: Ethanol, Corn and Chicken Meat
Eder Ferragi and Irenilza Nääs
Contents – Part I

Information Quality in PLM: A Product Design Perspective
Stefan Wellsandt, Thorsten Wuest, Karl Hribernik, and Klaus-Dieter Thoben

Managing Evolving Global Operations Networks
Alona Mykhaylenko, Brian Vejrum Wæhrens, and John Johansen

Production Cost Analysis and Production Planning for Plant Factories
Considering Markets
Nobuhiro Sugimura, Koji Iwamura, Nguyen Quang Thinh, Kousuke Nakai, Seisuke Fukumoto, and Yoshitaka Tanimizu

Enhancing an Integrative Course in Industrial Engineering and Management via Realistic Socio-technical Problems and Serious Game Development
Nick Szirbik, Christine Pelletier, and Vincent Velthuizen

Performing Supply Chain Design in Three-Dimensional Concurrent Engineering: Requirements and Challenges
Ottar Båås, Kristoffer Magerøy, Borge Sjøbakk, and Maria Kollberg Thomassen

Learning Evaluation Using Non-classical Logics
Genivaldo Carlos Silva and Jair Minoro Abe

Scrum as Method for Agile Project Management Outside of the Product Development Area
Ronny Weinreich, Norbert Neumann, Ralph Riedel, and Egon Müller

A Behaviour Model for Risk Assessment of Complex Systems Based on HAZOP and Coloured Petri Nets
Damiano Nunzio Arena, Dimitris Kiritsis, and Natalia Trapani

Importance of Bidimensional Data Matrix Code Against Medicine Counterfeiting
André Gomes de Lira Muniz, Marcelo Nogueira, and Jair Minoro Abe

Yousef J-T. Zidane, Ashbjørn Rolstadås, Agnar Johansen, Anandanavisakumar Ekambaram, and Pavan Kumar Sriram

Introducing Engineering Concepts to Secondary Education Through the Application of Pedagogical Scenarios in “Manuskills” Project
Maria Margoudi and Dimitris Kiritsis
Sustainability and Production Management

Energy Value-Stream Mapping a Method to Visualize Waste of Time and Energy .................................................. 609
   Rainer Schillig, Timo Stock, and Egon Müller

Job-Shop like Manufacturing System with Time Dependent Energy Threshold and Operations with Peak Consumption .................................................. 617
   Sylvèrin Kemmô-Tchomté, Damien Lamy, and Nikolay Tchernev

Environmental Management Practices for the Textile Sector .................................................. 625
   Barbara Resta, Stefano Dotti, Albachiara Boffelli, and Paolo Gaiardelli

Life Cycle Assessment Electricity Generation from Landfill in São Paulo City .................................................. 632
   Marise Barros Miranda de Gomes, José Benedito Sacomano, Fabio Papalardo, and Alexandre Erdmann da Silva

Improving Factory Resource and Energy Efficiency: The FREE Toolkit .................................................. 640
   Mélanie Despeisse and Steve Evans

Social Environmental Assessment in the Oil and Gas Industry Suppliers .................................................. 647
   Hamilton Aparecido Boa Vista, Fábio Ytoshi Shibao, Geraldo Cardoso de Oliveira Neto, Lúcio T. Costabile, Marcelo K. Shibuya, and Oduvaldo Vendranetto

Power Optimization in Photovoltaic Panels Through the Application of Paraconsistent Annotated Evidential Logic Et .................................................. 655
   Álvaro André Colombero Prado, Marcelo Nogueira, Jair Minoro Abe, and Ricardo J. Machado

Flexible Ethanol Production: Energy from Sugarcane Bagasse Might Help the Sustainability of Biofuels .................................................. 662
   Marcelo Kenji Shibuya, Irenilza de Alencar Nãas, and Mario Mollo Neto

Integrated Energy Value Analysis: A New Approach .................................................. 670
   L. Bettoni, L. Mazzoldi, I. Ferretti, L. Zavanella, and S. Zanoni

An Integrated Production Planning Model with Obsolescence and Lifecycle Considerations in a Reverse Supply Chain .................................................. 680
   Swee S. Kuik, Toshiya Kaihara, Nobutada Fujii, and Daisuke Kokuryo

Cradle to Cradle Products, Modularity and Closed Loop Supply Chains .................................................. 689
   Kjeld Nielsen and Thomas Ditlev Brunoe
Factors for Effective Learning in Production Networks to Improve Environmental Performance .......................... 697
  Alexander Schurig, Mélanie Despeisse, Eric Unterberger, Steve Evans, and Gunther Reinhart

Investments in Energy Efficiency with Variable Demand: SEC’s Shifting or Flattening? .............................. 705
  Beatrice Marchi and Simone Zanoni

Analysis of Manual Work with 3D Cameras ......................................................... 715
  Martin Benter and Hermann Lödding

Individuals’ Perception of Which Materials are Most Important to Recycle. . 723
  Marcus Bjelkemyr, Sasha Shahbazi, Christina Jönsson, and Magnus Wiktorsson

Formulation of Relationship Between Productivity and Energy Consumption in Manufacturing System .............. 730
  Takayuki Kobayashi, Makoto Yamaguchi, and Hironori Hibino

Author Index ............................................................................................................ 739
Contents – Part II

Co-creating Sustainable Business Processes and Ecosystems

Facilitating Organizing in Business Processes ............................................. 3
  Miia Jaatinen

Interventions for the Co-creation of Inter-organizational Business Process Change ................................................................. 11
  Riitta Smeds, Rita Lavikka, Miia Jaatinen, and Antero Hirvensalo

Open Cloud Computing Architecture for Smart Manufacturing and Cyber Physical Production Systems

Digital Manufacturing in Smart Manufacturing Systems: Contribution, Barriers, and Future Directions ...................................................... 21
  SangSu Choi, Chanmo Jun, Wen Bin Zhao, and Sang Do Noh

A Formal Process for Community-Based Reference Model Evolution for Smart Manufacturing Systems ................................................... 30
  Farhad Ameri, Boonserm Kulvatunyou, and Nenad Ivezic

Analysis of Standards Towards Simulation-Based Integrated Production Planning .............................................................................. 39
  Deogratias Kibira, Sang-Su Choi, Kiwook Jung, and Tridip Bardhan

Challenges for Requirements Engineering of Cyber-Physical Systems in Distributed Environments ......................................................... 49
  Stefan Wiesner, Jannicke Baalsrud Hauge, and Klaus-Dieter Thoben

Industry IoT Gateway for Cloud Connectivity ........................................... 59
  Iveta Zolotová, Marek Bundzel, and Tomáš Lojka

A Proposal of Value Co-creative Production with IoT-Based Thinking Factory Concept for Tailor-Made Rubber Products ................................. 67
  Toshiya Kaihara, Daisuke Kokuryo, and Swee Kuik

Decomposing Packaged Services Towards Configurable Smart Manufacturing Systems .............................................................................. 74
  Taehun Kim, Seunghwan Bang, Kiwook Jung, and Hyunbo Cho

Simulation-Based ‘Smart’ Operation Management System for Semiconductor Manufacturing ................................................................. 82
  Byoung K. Choi and Byung H. Kim
The Practitioner’s View on “Innovative Production Management Towards Sustainable Growth”

Enterprise Web Portals for Supply Chain Coordination: A Case Study
Fabienne Garcia and Bernard Grabot

Manufacturing Research, Innovation, and PhD Education on a National Level – Produktion2030, a Swedish Example
Cecilia Warrol and Johan Stahre

Linkage Between Delivery Frequency and Food Waste: Multiple Case Studies of a Norwegian Retail Chain
Lukas Chabada, Heidi Carin Dreyer, Hans Henrik Hvolby, and Kasper Kiil

Comparison of Industry-Academia Partnership Projects for the Purpose of Product Development
Takashi Konishi, Kenju Akai, Nariaki Nishino, and Kazuro Kageyama

The Role of Additive Manufacturing in Value Chain Reconfigurations and Sustainability

The Role of Additive Manufacturing in Improving Resource Efficiency and Sustainability
Mélanie Despeisse and Simon Ford

The Role of Additive Manufacturing in the B2C Value Chain: Challenges, Opportunities and Models
Vittorio Zanetti, Sergio Cavalieri, Matteo Kalchschmidt, and Roberto Pinto

An Economic Insight into Additive Manufacturing System Implementation
Milad Ashour Pour, Massimo Zanardini, Andrea Bacchetti, and Simone Zanoni

Defining the Research Agenda for 3D Printing-Enabled Re-distributed Manufacturing
Simon Ford and Tim Minshall

Operations Management in Engineer-to-Order Manufacturing

A Mockup Stochastic Program to Study the Impact of Design Uncertainty on ETO Shipbuilding Planning
Hajnalka Vaagen and Michal Kaut
Challenges of Heavy Load Logistics in Global Maritime Supply Chains . . .  . 175
  Thorsten Wuest, Jakub Mak-Dadanski, Björn Kaczmarek,
  and Klaus-Dieter Thoben

Managing Buyer-Supplier Relationships in the Maritime Engineer-to-Order
Industry . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 183
  Espen Rød, Bjørn Guvåg, Mikhail Shlopak, and Oddmund Oterhals

Backsourcing and Knowledge Re-integration: A Case Study. . . . . . . . . . . . . 191
  Bella Belerivana Nujen, Lise Lillebrygfeld Halse,
  and Hans Solli-Sæther

Game Theory and Purchasing Management: An Empirical Study
of Auctioning in the Automotive Sector . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 199
  Miguel Mediavilla, Carolina Bernardos, and Sandra Martínez

A New Value Stream Mapping Approach for Engineer-to-Order Production
Systems . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 207
  Maria Kollberg Thomassen, Erlend Alfnes, and Erik Gran

Detecting Early Warning Signs of Delays in Shipbuilding Projects . . . . . . . . 215
  Sara Haji-kazemi, Emrah Arica, Marco Semini, Erlend Alfnes,
  and Bjørn Andersen

Engineer-to-Order Enabling Process: An Empirical Analysis. . . . . . . . . . . . . 223
  Aldo Duchi, Omid Maghazei, Davide Sili, Marco Bassan,
  and Paul Schönsleben

Remanufacturing as a Sustainable Strategy in Shipbuilding Industry:
A Case Study on Norwegian Shipyards . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 232
  Faheem Ali, Pavan K. Sriram, Erlend Alfnes, Per Olaf Brett,
  and Annik Magerholm Fet

From First Planner to Last Planner: Applying a Capability Model
to Measure the Maturity of the Planning Process in ETO . . . . . . . . . . . . . 240
  Gabriele Hofinger Jünge, Kristina Kjersem, Mikhail Shlopak,
  Erlend Alfnes, and Lise Lillebrygfeld Halse

Implementing Lean in Engineer-to-Order Industry: A Case Study . . . . . . . . 248
  Kristina Kjersem, Lise Lillebrygfeld Halse, Peter Kiekebos,
  and Jan Emblemsvåg

Understanding Key Engineering Changes for Materials Management
in ETO Environment . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 256
  Pavan Kumar Sriram, Heidi Carin Dreyer, and Erlend Alfnes
*Pavan Kumar Sriram, Björn Andersen, and Erlend Alfnes*

**Lean Production**

A Quantitative Comparison of Bottleneck Detection Methods in Manufacturing Systems with Particular Consideration for Shifting Bottlenecks .......................................................... 273  
*Christoph Roser and Masaru Nakano*

Guidelines for the Selection of FIFO Lanes and Supermarkets for Kanban-Based Pull Systems – When to Use a FIFO and When to Use a Supermarket .................................................. 282  
*Christoph Roser and Masaru Nakano*

Negative Side Effects of Lean Management Implementations – A Causal Analysis. .......................................................... 290  
*Andreas Mueller and Stanisław Strzelczak*

Lean Management Effects - An Empirical Evidence from Machine Building Industries in Europe .......................................................... 299  
*Andreas Mueller and Stanisław Strzelczak*

A Model to Evaluate Supply Chains in Disruption Events .................. 308  
*Toma Kobayashi and Masaru Nakano*

Towards a New Model Exploring the Effect of the Human Factor in Lean Management .......................................................... 316  
*Barbara Resta, Paolo Gaiardelli, Stefano Dotti, and Roberto Pinto*

Integrated Mixed-Model Assembly Line Balancing with Unskilled Temporary Workers. .......................................................... 324  
*Dongwook Kim, Jinwoo Park, and Ilkyeong Moon*

Decoding Relationships of Success Factors for Lean Information Technology Outsourcing .......................................................... 332  
*Vincent Blijleven and Afshin Mehrsai*

**Sustainable System Design for Green Product**

Introduction of Clean Energy Vehicles in Poland Under Energy Security Constraints .......................................................... 343  
*Kamila Romejko and Masaru Nakano*
Economic and Environmental Impacts on the Portfolio of Clean Energy Vehicles in Japan  
*Jun Osawa and Masaru Nakano*

### Cloud-Based Manufacturing

A Framework for Cloud Manufacturing Enabled Optimisation for Machining.  
*Nikolaos Tapoglou and Jörn Mehnen*

Distributed Identical Grating Sensing System Oriented to Equipment Intelligent Sense in Cloud Manufacturing.  
*Quan Liu, Kunchao Bao, Yilin Fang, Tao Huang, and Zhengying Li*

Resource Utilization in Cloud Manufacturing – An Energy Perspective  
*Tao Peng, Shuiliang Fang, and Renzhong Tang*

*Xingxing Wu, Xuemei Jiang, Wenjun Xu, Qingsong Ai, and Quan Liu*

Dynamic Assessment of Sustainable Manufacturing Capability for CNC Machining Systems in Cloud Manufacturing.  
*Luqiong Xie, Xuemei Jiang, Wenjun Xu, Qin Wei, Ruiyang Li, and Zude Zhou*

Protecting Intellectual Property in a Cloud Manufacturing Environment: Requirements and Strategies  
*Yuqian Lu and Xun Xu*

A Modeling Framework for Resource Service Sharing in a Cloud Manufacturing System  
*Yongkui Liu, Xun Xu, Lin Zhang, and Fei Tao*

Integrate Product Planning Process of OKP Companies in the Cloud Manufacturing Environment  
*Pai Zheng, Xun Xu, and Sheng Quan Xie*

Big Data Based Analysis Framework for Product Manufacturing and Maintenance Process  
*Yingfeng Zhang and Shan Ren*

Development of a Product Configuration System for Cloud Manufacturing  
*Shiqiang Yu and Xun Xu*

ICMS: A Cloud-Based System for Production Management  
*Xi Vincent Wang, Lihui Wang, and Mohammad Givehchi*
<table>
<thead>
<tr>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cloud-Based Production Logistics Synchronization Mechanism and Method</td>
<td>452</td>
</tr>
<tr>
<td><em>ShuiPing Lei, Ting Qu, ZongZhong Wang, Xin Chen, Hao Luo,</em> and <em>George Q. Huang</em></td>
<td></td>
</tr>
<tr>
<td><strong>Ontology-Aided Production - Towards Open and Knowledge-Driven Planning and Control</strong></td>
<td></td>
</tr>
<tr>
<td>Towards Ontology-Aided Manufacturing and Supply Chain Management – A Literature Review</td>
<td>467</td>
</tr>
<tr>
<td><em>Stanislaw Strzelczak</em></td>
<td></td>
</tr>
<tr>
<td>Webservice-Ready Configurable Devices for Intelligent Manufacturing Systems</td>
<td>476</td>
</tr>
<tr>
<td><em>Jiří Faist and Milan Štětina</em></td>
<td></td>
</tr>
<tr>
<td>Ontology for Service-Based Control of Production Systems</td>
<td>484</td>
</tr>
<tr>
<td><em>Elisa Negri, Luca Fumagalli, Marco Macchi, and Marco Garetti</em></td>
<td></td>
</tr>
<tr>
<td>Technology Evaluation Using Modified Integrated Method of Technical Project Assessment</td>
<td>493</td>
</tr>
<tr>
<td><em>Stanislaw Marciniak</em></td>
<td></td>
</tr>
<tr>
<td>Towards Ontology-Aided Manufacturing and Supply Chain Management – Insights from a Foresight Research</td>
<td>502</td>
</tr>
<tr>
<td><em>Stanislaw Strzelczak</em></td>
<td></td>
</tr>
<tr>
<td>Ontology-Based Finding of Feasible Machine Changes</td>
<td>511</td>
</tr>
<tr>
<td><em>Gerald Rehage and Jürgen Gausemeier</em></td>
<td></td>
</tr>
<tr>
<td>Architecture for Open, Knowledge-Driven Manufacturing Execution System</td>
<td>519</td>
</tr>
<tr>
<td><em>Sergii Iarovyi, Xiangbin Xu, Andrei Lobov, Jose L. Martinez Lastra,</em> and <em>Stanislaw Strzelczak</em></td>
<td></td>
</tr>
<tr>
<td><strong>Product-Service Lifecycle Management: Knowledge-Driven Innovation and Social Implications</strong></td>
<td></td>
</tr>
<tr>
<td>Guidelines for Designing Human-Friendly User Interfaces for Factory Floor Manufacturing Operators</td>
<td>531</td>
</tr>
<tr>
<td><em>Eeva Järvenpää and Minna Lanz</em></td>
<td></td>
</tr>
<tr>
<td>Increasing Employee Involvement in Socially Sustainable Manufacturing: Two Methods for Capturing Employees’ Tacit Knowledge to Improve Manufacturing Processes</td>
<td>539</td>
</tr>
<tr>
<td><em>Miia-Johanna Kopra, Nillo Halonen, Eeva Järvenpää,</em> and <em>Minna Lanz</em></td>
<td></td>
</tr>
<tr>
<td>Title</td>
<td>Page</td>
</tr>
<tr>
<td>----------------------------------------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td>A Study on Social Assessment in Holistic Lifecycle Management</td>
<td>547</td>
</tr>
<tr>
<td>Fatih Karakoyun and Dimitris Kiritsis</td>
<td></td>
</tr>
<tr>
<td>Towards a Human-Centred Reference Architecture for Next Generation</td>
<td>556</td>
</tr>
<tr>
<td>Balanced Automation Systems: Human-Automation Symbiosis</td>
<td></td>
</tr>
<tr>
<td>David Romero, Ovidiu Noran, Johan Stahre, Peter Bernus,</td>
<td></td>
</tr>
<tr>
<td>and Åsa Fast-Berglund</td>
<td></td>
</tr>
<tr>
<td>The Interplay Between Product-Services and Social Sustainability:</td>
<td>567</td>
</tr>
<tr>
<td>Exploring the Value Along the Lifecycle</td>
<td></td>
</tr>
<tr>
<td>Paola Fantini, David Opresnik, Marta Pinzone, and Marco Taisch</td>
<td></td>
</tr>
<tr>
<td>Visualization of Interactions Between Product and Service Lifecycle</td>
<td>575</td>
</tr>
<tr>
<td>Management</td>
<td></td>
</tr>
<tr>
<td>Ingo Westphal, Mike Freitag, and Klaus-Dieter Thoben</td>
<td></td>
</tr>
<tr>
<td>Social Implications of Introducing Innovative Technology</td>
<td>583</td>
</tr>
<tr>
<td>into a Product-Service System: The Case of a Waste-Grading Machine</td>
<td></td>
</tr>
<tr>
<td>in Electronic Waste Management</td>
<td></td>
</tr>
<tr>
<td>Naghmeh Taghavi, Ilaria Barletta, and Cecilia Berlin</td>
<td></td>
</tr>
<tr>
<td>Performance Indicators for the Evaluation of Product-Service Systems</td>
<td>592</td>
</tr>
<tr>
<td>Design: A Review</td>
<td></td>
</tr>
<tr>
<td>Dimitris Mourtzis, Sophia Fotia, and Michael Doukas</td>
<td></td>
</tr>
</tbody>
</table>

**Service Engineering**

<table>
<thead>
<tr>
<th>Title</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Energy Consumption in the Food Service Industry: A Conceptual Model</td>
<td>605</td>
</tr>
<tr>
<td>of Energy Management Considering Service Properties</td>
<td></td>
</tr>
<tr>
<td>Tomomi Nonaka, Takeshi Shimmura, Nobutada Fujii, and Hajime Mizuyama</td>
<td></td>
</tr>
<tr>
<td>Foodservice Management of Health Industries Based on Customer</td>
<td>612</td>
</tr>
<tr>
<td>Satisfaction</td>
<td></td>
</tr>
<tr>
<td>Sheng Zhong, Lu Hou, Zhiyong Rao, and Wen Hu</td>
<td></td>
</tr>
<tr>
<td>An Analyzer of Computer Network Logs Based on Paraconsistent Logic</td>
<td>620</td>
</tr>
<tr>
<td>Avelino Palma Pimenta Jr., Jair Minoro Abe, and Cristina Corrêa de Oliveira</td>
<td></td>
</tr>
<tr>
<td>Quality of Service in Small and Medium Enterprises</td>
<td>628</td>
</tr>
<tr>
<td>Claudio L. Meirelles, Marcia de Terra Silva, and Jose B. Sacomano</td>
<td></td>
</tr>
<tr>
<td>Performance Measures at the Accident and Emergency Department</td>
<td>637</td>
</tr>
<tr>
<td>in Denmark: The Issue of Unified Targets</td>
<td></td>
</tr>
<tr>
<td>Vivi T. Nguyen, Iskra Dukovska-Popovska, Kenn Steger-Jensen,</td>
<td></td>
</tr>
<tr>
<td>Hans Henrik Hvolby, and Kjeld A. Damgaard</td>
<td></td>
</tr>
</tbody>
</table>
Business Process Simulation for the Design of Sustainable Product Service

Alice Rondini, Fabiana Tornese, Maria Grazia Gnioni, Giuditta Pezzotta, and Roberto Pinto

Author Index
Advances in Production Management Systems:
Innovative Production Management Towards
Sustainable Growth
IFIP WG 5.7 International Conference, APMS 2015,
Tokyo, Japan, September 7-9, 2015, Proceedings, Part I
2015, XXX, 743 p. 245 illus., Hardcover
ISBN: 978-3-319-22755-9